

#### SUMMARY OF PRESENTATION TOPICS



- Why have a risk program
- What is involved key components
- Evolution of the program
- Understanding the CIP
- Benefits
- Topics covered to date
- Trends
- Opportunities
- Where to from here



### THE RISK PROGRAM WHY HAVE A CIP?



### Strength. Stability. Integrity.

#### **OUR MISSION**

To apply innovative practices to the management of Local Government insurance to ensure the protection of Members through stable premiums, cost containment and spread of risk.

### The Deed

Section 2.1.1 Each Member agrees with JLT to enter this deed for the purpose of:

(d) Promoting good risk management practices to minimise the occurrence and effect of Claims.

### THE RISK PROGRAM KEY COMPONENTS



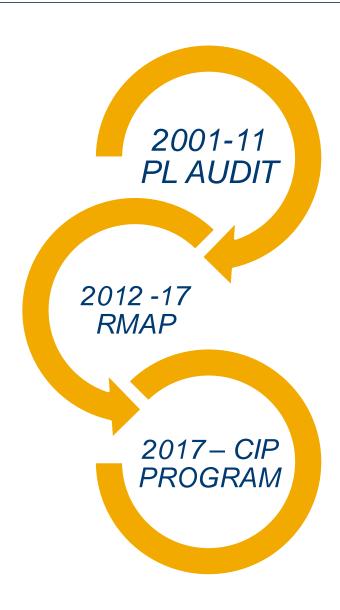
- CIP workbooks
- Regional Risk Managers
- Risk Groups and Conference
- Board funded initiatives (currently 16)
- Mock Trials
- AVCRM
- Newsletters
- Resources



- Business Continuity Management (BCM) Training &
   Business Continuity Plan (BCP) Scenario-Based Exercise
- Business Impact Analysis (BIA)
- Climate change assessment (CCA) Workshop
- Contractor Management Risk Awareness and Procedure Review
- ☐ Training of Emergency Planning committee (EPC)
- Enterprise Risk Management (ERM) Foundations Program
- Risk Appetite Development
- ERM Maturity Review
- Fraud Online Survey & Awareness Training
- Fraud Control Framework Review (FCFR)
- Scenario Analysis & Limit Validation
- Asset Insurance Index Review
- Governance Framework Training
- Officer Due Diligence Workshop and Assessment
- Environmental Risk Assessment Workshop
- Chain of Responsibility

# THE RISK PROGRAM EVOLUTION





# THE RISK PROGRAM UNDERSTANDING THE CIP



- Self-Assessment.
- Does not impact on premium calculation.
- Benchmark against a set of key criteria to test councils systems.
- Final benchmarking report provided which identifies strengths and weaknesses.
- Use results to determine appropriate actions and realistic timeframes.
- 9 months to complete (due 31 March 2021).



### THE RISK PROGRAM BENEFITS TO COUNCIL



### **Continuous Improvement**

- Regular review of high risk activities of council;
  - Times change.
  - Responsible officers change.
  - Community expectations evolve.
  - Knowledge and experiences change.
- Assist in developing a business case for system or documentation update, additional resources etc.



### THE RISK PROGRAM BENEFITS TO COUNCIL



#### **Supports Audit Program**

- CIP fits into overall audit program.
- CIP provides action log (Councils will need to assign and track).
- Aligns with IP&R.
- Meets requirements under new OLG Risk Management and Internal Audit Framework.
- Provides evidence to elected council members,
   ARIC and other key stakeholder of a commitment to risk management.



### THE RISK PROGRAM BENEFITS TO COUNCIL



- Provides council with the opportunity to align resources and service delivery.
- Lower, sustainable premiums.
- Any discretionary rebates received can be reinvested into risk improvement.
- Provides record for continuity and educating both new and existing staff on the status of an asset or business activity..



# THE RISK PROGRAM BENEFITS FOR STATEWIDE MUTUAL



#### **Supports Renewal**

- Key component of overall risk program.
- Well supported by members.
- Demonstrates proactive management of risk.
- Instils confidence in the underwriters.
- Assists the scheme deliver sustainable premiums to members.
- Makes local government sector more attractive to cover.





# THE RISK PROGRAM WORKBOOK TOPICS COVERED TO DATE



2017-2018

Footpaths

Signs as Remote Supervision

Stormwater Management

**Trees** 

2018-2019

Roads

Bitumen Resurfacing

Playgrounds

**Swimming Pools** 

2019-2020

**Sporting Facilities** 

Contractor Management

Risk Culture

Information Security

2020-2021

**Building Assets** 

Footpaths\*\*

**Event Management** 

**Motor Vehicles** 

### THE RISK PROGRAM CONTINUOUS IMPROVEMENTS TO WORKBOOKS



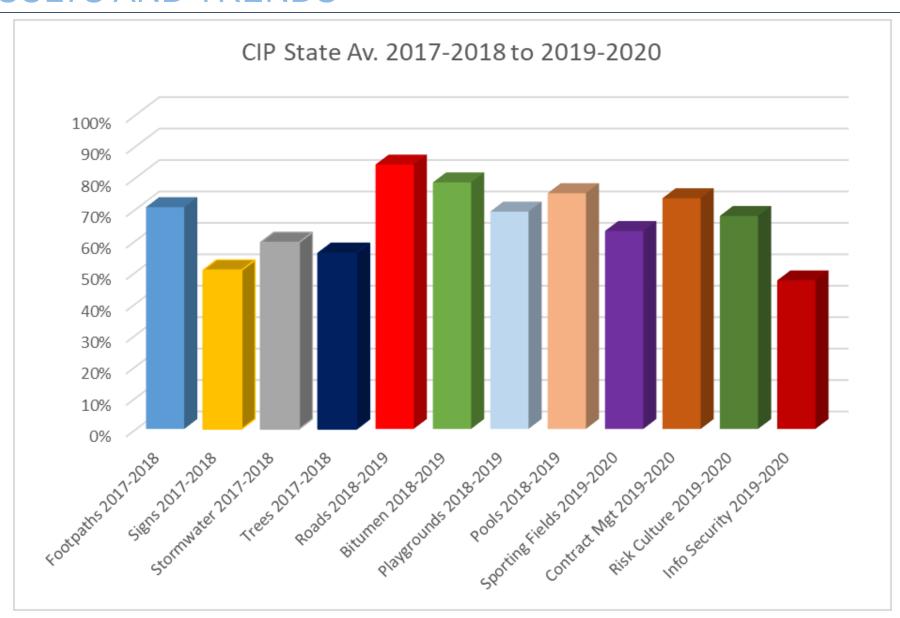
- The workbooks have been subject to continuous improvement.
- Inclusion of Action Log.
- Greater emphasis placed on evidence to support response.
- Greater focus on audit style approach to self-assessment.
- Risk based approach to identification and development of new workbooks.

Policy / Management Plan  Council's Policy / Management Plan or similar document for managing Footpaths	Comments/Evidence				
Has been adopted or endorsed by the Senior Management or Council.	In developing the Asset Management Plan they are presented at a number of committees including the Delivery Program Review Committee, IPR Steering Committee and Asset Steering Committee which includes the Executive Leadership Team as members. As this document is part of the Integrated Planning and Reporting requirements under the Local Government Act it is then presented for adoption by Council as well.				
Is linked to Council's Strategic Objectives.	The Asset Management Plan has been integrated into Council Corporate Plans and is clearly identified through Council's Delivery Program and Operational Plan.				
Addresses the requirements of Sections 42, 43 and 45 of the Civil Liability Act 2002.	QMPOL-AMS-002 - Asset Management Strategy QMPR-ERM-002 Commercial Insurance Claims Process QMF-AMS-009 - Commercial Insurance Enquiry - Asset Inspection/Investigation				
Identifies relevant legislative or other requirements.	0-041 - Asset Management Policy (p. 7)				
Addresses the financial and other resources available to manage Council's footpath network.	0-041 - Asset Management Policy (p. 43-49) Long Term Financial Plan Workforce Managment Plan Council's Delivery Program and Annual Operational Plan states both resources and financials required for managing footpaths				

ACTIO	N LOG						
Answer	Asset	Element	Criteria	_	Allocated Responsible Officer	Action required	Due Date
No	Building Assets	Documentation	Ensures records are filed or archived in a manner that facilitates timely retrieval if they are required as part of an investigation, or in defence of a claim.				

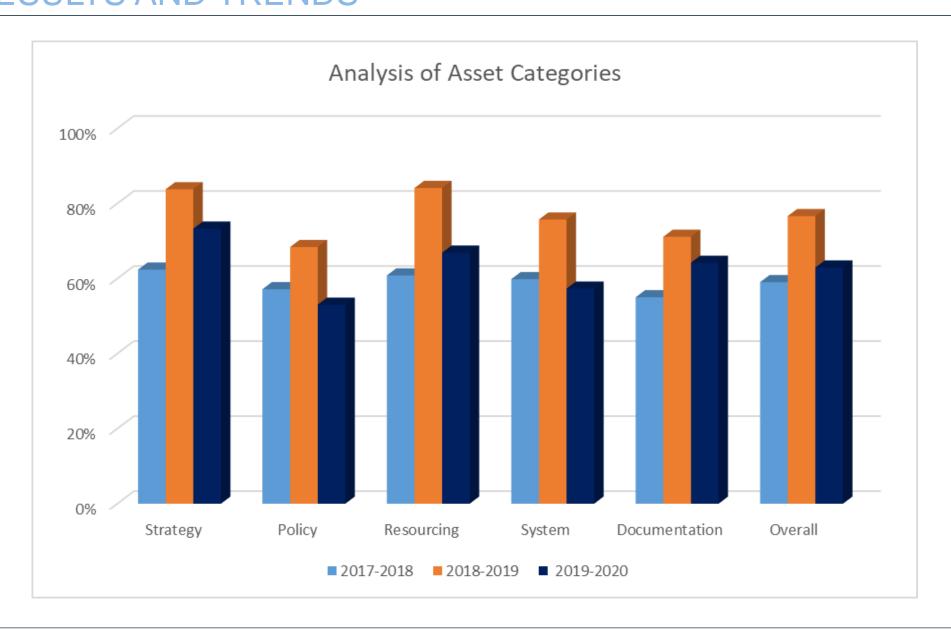
# THE RISK PROGRAM RESULTS AND TRENDS





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### THE RISK PROGRAM RESULTS AND TRENDS



 Analysis of responses across the state and across various categories revealed the worst response for all asset categories was:

Identifies audit procedures for implementation of policy/plan...

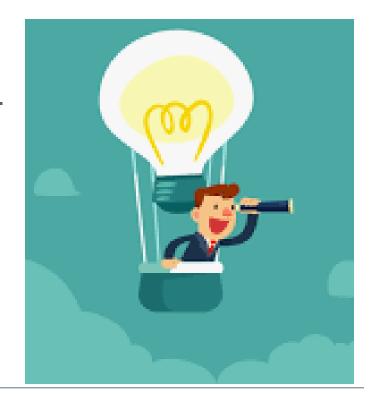
This represents a failure to monitor and close the loop...

#### THE RISK PROGRAM

### statewide mutual.

#### **OPPORTUNITIES**

- Maintain enthusiasm for participation continuous improvement.
- Engage asset/activity owners what's in it for them!!
- Greater understanding of the process and benefits (CIP Rationale and Tips Fact Sheet).
- Aim for consistent responses justified and supported.
- Peace of mind.
- Align against/consider claims history effectiveness.
- Ensure agreed actions are assigned and tracked.
- Align with audit program (forward plan).



### THE REGIONAL RISK MANAGEMENT PROGRAMME

### 6 PILLARS





The Risk Programme



Innovation



Communications



Stakeholder Engagement



Capability Management



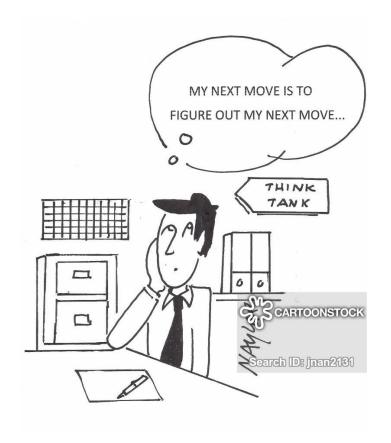
Intellectual Property Management

### THE RISK PROGRAM WHERE TO FROM HERE



- Look at developing a 3-5 year CIP forward plan.
- Monitor, review and consider development of additional workbooks to address hot topics.
- Additional analysis and identification of weak trends.
- Transformation into the digital age







# THANK YOU

